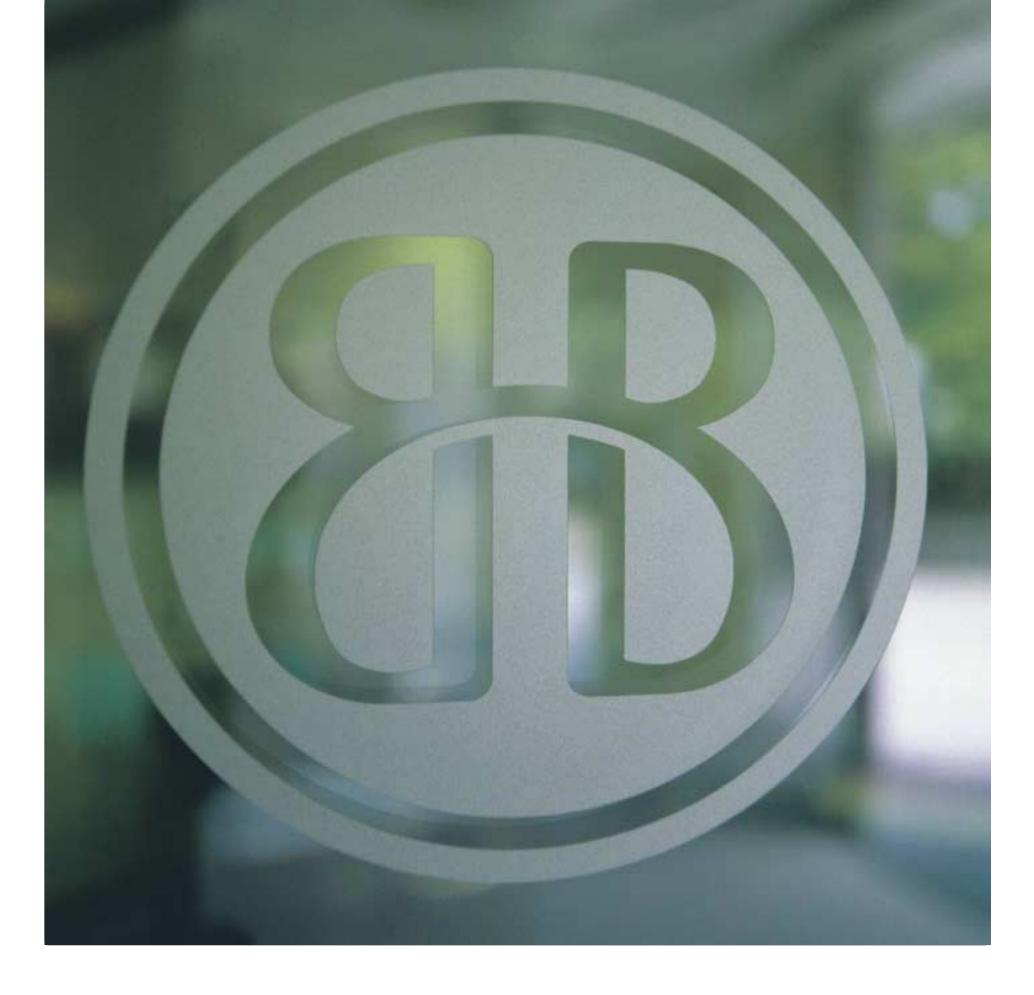
Annual Report 1998

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### Message from the Chairman of the Board of Directors

The Bank's consolidated financial performance during the year was disappointing and after-tax profit was HUF 1.91 billion compared to HUF 5.43 billion in 1997. This reflected continued competitive and market pressure on interest and fee income as well as an increase in operating costs at a faster rate than the rate of inflation whilst we continue to invest significant amounts in the infrastructure of the Bank. However, there was a 19% increase in loan volumes and 17% increase in customer deposits reflecting a continued strong sales activity. In line with the strategic direction of the Bank, the volume of small and medium sized commercial loans rose by 30%. The newly introduced consumer financing through retailers and for car purchase tripled over the year and the relaunched equipment leasing company increased its assets 3-fold to HUF 7.5 billion at the year end.

The most important GE initiatives in 1998 regard the unrelenting drive for 'Six Sigma' quality across the Bank Group. Under a new quality leader we now have over 30 full-time colleagues called 'Black Belts' who are dedicated to improve every process in the Bank that concerns our customers. The Customer Focus '98 Project radically improved the front office services of our branch network.

This project has seen queueing time reduced in branches by 50% and has simplified all branch based procedures to make our customers' lives easier.

The requirement to maintain exceptionally high standards of compliance, control and integrity to safeguard the assets of our customers is paramount. Programs have therefore been instigated to eradicate the risk of fraud, money laundering and extraordinary loss.

The success of the company is totally dependent on the quality, professionalism and dedication of the staff. I would like to take this opportunity to thank all of them for their immense efforts throughout the year to transform the Bank.

K Brty

unairman

"GE Capital, as the main shareholder in which management control of the Bank is vested, increased its focus on investments in Central and Eastern Europe in 1998."

"To be the best financial services company in Hungary in chosen markets, providing profitable and high quality products and services through welltrained and motivated staff, embracing

## The Chief Executive Officer's Foreword

Over the last year a number of significant changes have been undertaken at Budapest Bank by a new management team that is absolutely determined to realize a mission. The whole of the organization has now become totally customer focused.

Our target customer groups are small and medium sized enterprises, consumers, professionals and entrepreneurs. The key objective is to assist successful companies grow through expert advice, financial and operational services. We already have a large number of business customers throughout the country and they are beginning to feel the Bank's commitment to their success.

We also continue to focus on a number of key Hungarian corporations that are the engines of growth in this country and we value our relationship with them.

We are now positioned to provide a range of financial services to

individuals throughout their life according to their changing needs.

Considerable resources are dedicated to the development of high quality, competitive and innovative products. In 1998 some good examples were rapid response finance and operating leases for equipment and vehicle finance, Phare subsidized environmental loans, personal loans and 'Família' savings accounts. There will also be some noncore product areas that we exit such as Institutional Custody services.

The design and layout of many branch offices have been radically improved to be modernized and customer friendly. Queuing time in Budapest Bank branches has been reduced by more than 50% in one year through simplification of processes and focus on the customer needs.

One centralized customer accounting system has been fully implemented with many benefits for customers. A modern call centre is now providing professional and consistent service and the key bank card and Business Terminal services are fully stabilized.

Quality is now a way of life at Budapest Bank and every employee is charged with making the customer feel the benefit. Finally, with the emphasis in 1999 on growth and productivity, the management is determined to improve the profitability of the Bank significantly and to sustain the improvement into the new century.

Row July

Chief Executive Officer

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# **The Economic Environment in 1998**

"Despite external conditions, which have become more difficult to cope with, the Hungarian economy closed a good year in 1998."

International market disturbances in the second half of the year put the brakes on the momentum of exports and the corporate demand for credit as well as on the intensity of capital inflow. Nevertheless, despite the less vigorous performance in the second half of the year, the economic growth rate increased to 5.1%, which is a promising result both in international comparison and in relation to earlier years. The primary factor in growth was the over 20% volume increase in exports. In addition, with real earnings rising for the second year running, household consumption and consequently also the domestic sales of industry began to grow.

Growth acceleration was accompanied by a minor increase in the debt burden. The current account deficit increased by USD 1.3 billion in 1998. There was no difficulty in financing the deficit, as the inflow of foreign direct investments and financial investments continued in the first half of the year.

The increase in the consumer price index was reduced by 8 percentage points in 1998. The unexpectedly favorable changes in energy and food prices played a significant role in this. The growing difficulties of agricultural exports also contributed to the latter in the second half of the year.

The growth of the balance sheet total of the domestic banking sector

exceeded the increase in the consumer price index by 5 percentage points in 1998; its profitability, however, lagged behind the rates achieved in earlier years both with regard to the volume of pre-tax profits and their ratio to total assets. The faster than expected decrease in the rate of inflation and the disturbances in international markets led to a considerable rise in the level of real interest rates in 1998. The nominal interest rate level sank by no more than 0.3 percentage point in the case of consumption loans, by 2 percentage points in the case of corporate credits and by 2.5 percentage points in the case of one-year government securities in the course of the last year.



Zsolt Könye Chief Financial Officer



Aris Bogdaneris Quality Leader



István Mály Head of IT Department



Grahame Howells Chief Operational Officer



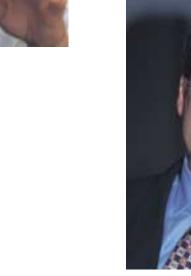
János Hidegkuti Head of Commercial Division



Antal Nikoletti Head of Commercial Risk Management



Richard Pelly Chief Executive Officer



T

Tamás Gáti Head of Retail Division



Ferenc Rolek Head of Human Resources Department

# **Senior Management**

**Corporate Banking** 

Business undertaken with small, medium and large sized companies is a major contribution to the Bank's balance sheet and income statement. In 1998 our activity was particularly focused on increased loan volumes and business with middle market companies and equipment leasing by the rapidly growing Budapest Leasing Ltd, a subsidiary of the Bank. Over the last year we also maintained a traditional and close relationship with our major corporate clients through improved services, competitive pricing and participation in and the arrangement of club deals and

syndications. Sales efforts incorporated in the services provided by our company car fleet subsidiary to this segment contributed to achieving our goals. We refined our strategy regarding the small business sector and implemented the necessary organizational changes. Major actions were taken regarding the relocation of small business sales and marketing activity to meet the corporate business line. By achieving this we established a common and unified approach to our main market segment: small and medium sized companies. The ten corporate business centers around the

country are responsible for this segment in close cooperation with the centralized Corporate Marketing Team.

We believe that local sales and customer services rendered to our wide customer base, including a full use of the branch network, are prerequisites to achieve our ever multiplying goals in the future. The centralized sales team for servicing large corporations will enable a more considerable focus on this important customer base which is facilitated by the use of local support from branches.

### Small and Medium Sized Enterprises

65% of the income of Budapest Bank comes from corporate clients. We consider a broad range of financing products and operating services offered to small and medium sized businesses to be our major strength. The overall market share of Budapest Bank in this segment is close to 15%, which is one of the largest in the domestic banking sector. Market research with this target market has given us the clear view that service quality and simplicity are the principal requirements. In light of the tightening interest margins, which are due to the decreasing inflation rate and other related factors, the most appropriate way for us to increase our earnings is to increase service commissions and fees. The Bank's strategy and the shareholders' profitability expectations compelled us to refocus on companies and products with a higher growth potential. A major initiative was launched to transform the Bank's sales practices from an 'all products, all market segments' approach to a highly focused sales and marketing activity with specific products sold to targeted market segments.

### Leasing Services

In 1998 Budapest Leasing Ltd succeeded in further strengthening its market position and is now among the three most prominent representatives of the dynamically developing leasing market. With regard to our customers and our product development efforts, our main objective was to render quality services instead of price competition; a concept which was justified by the reaction of the market. Today, customers associate quality and quick reaction with Budapest Leasing. We can now welcome Renault Truck Hungária and Volvo Truck Hungária as our new partners. Our market share has increased in the IT financing sector. Furthermore, we established well-working ties with several agricultural producers and distributors. We have concluded 550 contracts with 375 clients, representing HUF 5.9 billion in value. In the past year one of the biggest challenges for us was to test and introduce a new integrated IT system. This task was performed in several phases throughout 1998. The introduction of new software facilitates the handling of the portfolio and the provision of management information. One of the most obvious advantages is the simplification of accounting activities and the tracking of payments.

*"WE believe that local sales and customer services rendered to our wide customer base are the prerequisites to archive customer satisfaction and controlled growth in the future.* 

## **Fleet Services**

Budapest Bank Fleet Services Ltd was established with a HUF 50 million share capital. The fleet management company provides primarily large and medium market corporations with operating leasing and fleet management services necessary for them to establish and continuously manage their company car fleet, complemented with car repair services.

## Factoring

Operated as a division within the Bank, Budapest Bank launched factoring activities in February 1998. With this service we offer an additional financing and liquidity management tool to our customers. By purchasing and providing advances against both domestic and export receivables, this service is designed to meet the working capital needs of our customers and to provide additional funds in the framework of a lasting co-operation, in addition to mitigating business risks, we offer this type of trade financing to both our existing and prospective clients. Subject to the status of our customers in specific commercial transactions (vendor, supplier to a large corporation, or to multinational companies or buyer), the agreements can be concluded under different terms and conditions. During the period of introducing this business line we managed to achieve a HUF 2 billion turnover with a relatively low number of customers. We did not have doubtful receivables, or bad debts and the majority of our turnover was generated in export factoring. After the first year of operation our intention is to develop the factoring business line, as a type of asset based financing, and to make it a part of the Bank's strategic products in the coming period. As an affiliate of GE Capital, our factoring services can also be efficiently assisted by GE's decades-old experiences and a market leader know-how.

**Consumer Banking** 

Budapest Bank's market share in retail loans and deposits has doubled in 1998. We launched our personal loan business last July throughout the entire branch network. This loan allows flexible use, an easy and fast application routine with the amounts and terms tailored to the needs of individual customers. In order to extend the variety of products offered to our customers, we developed our 'Família' savings facility last June. This savings scheme is unique due to its high flexibility in increasing the savings amount and withdrawing funds from the account. The product is very successful and is the most preferred savings scheme among the various deposit products of the Bank.

## Sales Finance

The sales finance activity of the Bank was launched in 1997. 1998 was a very successful year, our market share increased to 15%, the outstanding payments at the end of the year amounted to HUF 2.1 billion. Professional risk management and collection helped reach the average GE Capital standards of the business. Due to the growing competition and new players in the market, the challenge for the year 1999 is to develop the professional sales force, acquire more key accounts and a large number of medium sized merchant partners.

## **Auto Finance**

Budapest Auto Finance Ltd was established with a HUF 50 million share capital. This company extends loans and leases to finance the purchase of new and used cars for private individuals and entrepreneurs. Budapest Auto Finance concluded 5,486 contracts in 1998. The aggregate amount of financing provided by the company was HUF 7.4 billion. Due to this achievement the company holds the 6th ranking regarding car loan financing and is ranked 4th among brand-free firms. Budapest Auto Finance has contracts with 240 distributors and dealers, as a result of which we are able to approve a loan at the dealer within 1 hour. Payment delinquency is at a very acceptable level. The company has obtained the position of official financer for Peugeot and Mitsubishi. Budapest Auto Finance will further increase the number of dealers in 1999. The company endeavor to promote expanded banking services to dealers. Budapest Auto Finance will continue to test and introduce new products ie. car loans as well as permanent leases.

### **Fund Management**

Budapest Fund Management Ltd is the fund manager of eight open ended investment funds and the asset manager of two pension funds (Budapest Mandatory and Voluntary Pension Fund). Budapest Fund Management could retain its market leader position, while the main competitor's market share increased and smaller fund managers were slightly losing their market share respectively. New entrants made a very modest debut. Our eight funds under management increased from HUF 86.6 billion to HUF 116 billion. At the end of 1998 the market share of Budapest Fund Management exceeded 36%. As far as the annual yields of the investment funds are concerned, the performance of Budapest II Fund was the best in the Hungarian market.

"The Bank increased its activities in the consumer finance market providing loans to individuals for the purchase of household durables

at the time and place of the purchase."

## Securities

In 1998 Budapest Securities Ltd continued its specialization for retail customers. As the financial market became more volatile, Budapest Securities assigned primary importance to minimizing vulnerability of our clients' investments. The scope of activities was streamlined to develop a low risk product structure which meets the requirements of retail customers. Simultaneously, the gradual integration of functional areas began at Budapest Bank in order to increase operating effectiveness and reliability. The primary objective for 1999 is to pursue the branch network distribution of investment services, to increase unit volume and the returns on sales exclusively through branch network distribution and customer convenient sales channels ie. via telephone and the Internet.

### **Pension Fund**

Enjoying the support of their parent company, the subsidiaries of the Bank and GE Lighting Tungsram were the first to join the Budapest Voluntary Pension Fund. Participation in the pension fund business as well as the provision of services both in Budapest Mandatory and in Budapest Voluntary Pension Fund started in 1998, making wide use of the co-operation with different organizational units of Budapest Bank. As a result of the marketing campaign and the acquisition activities of the branches and business centers, both private and corporate customers joined the funds. By the end of 1998, the total number of pension fund members exceeded 40,000. The good quality of administration services and the low level of costs for members have also contributed to the success of our customer acquisition efforts. Budapest Fund Management Ltd manages the investments. Due to their high standards of efficiency both pension funds attained an outstanding average yield on their investments for the whole year amounting to 23% for the voluntary and 22% for the mandatory pension fund.

## **Branch Network**

*"We have developed* and in the course of 1998 have introduced Budapest Bank's new profile."

The introduction of the new image of the Bank comprises several phases and a relatively long and expensive process. The development of the new profile includes the creation of an original architectural design and marketing approach as well as the introduction of a new logo. In the course of modernizing the branches, Budapest Bank focused on opening new branches in new areas and closed inefficient branch offices. Furthermore, we refurbished several branches to various degrees so that they can meet 21st century requirements. The main objective was to create an efficient, yet customer-friendly and attractive environment. The new interior design was introduced at a somewhat slower pace, changes in the Bank's advertisements as well as the replacement of the old signs and notices in branch offices were accomplished within a year.

### New branches opened in 1998:

Budapest, Csepel Budapest, Gazdagrét Budapest, Királyhágó tér Budaörs Bük Dunakeszi Gyôr Mosonmagyaróvár Siófok

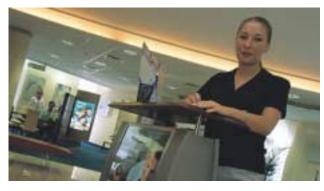
### Branches refurbished in 1998:

Budapest, Budagyöngye Jászberény

## Customer service area improvements in 1998:

Budapest, Pestlőrinc Budapest, Rákosszentmihály Gödöllô Vác Veszprém





# **Community Spirit**

"Earth Day. Children's Day. Green Day. Santa Claus Day. Christmas. Holidays which today mean more to the employees of Budapest Bank than simply a tradition."

In the course of the past year altogether 1195 employees took part in 441 various programs, thus spending some 3113 hours on developing community spirit. This follows a great tradition throughout the General Electric Company.

Our biggest nation-wide activity was April 22nd, Earth Day. On this occasion the employees of Budapest Bank organized community programs at 20 different venues around the country. Altogether 327 employees took part in these activities, the objective of which was to develop and improve the surroundings of the branches.

The most extensive program in Autumn was the painting of the entire Ferencváros Kindergarten Complex and Primary School, which was achieved on a voluntary basis by the staff of Budapest Bank and GE Lighting Tungsram. Furthermore, we donated computers to the school, thus enhancing the children's chances of continuing their studies and for their further success. In 1998 as a result of the enthusiastic organizational work we were able to make hundreds of children happy at Santa Claus Day and Christmas as well as to take them on excursions. On a weekend in March we were able to invite the top 30 students of Gandhi High School to Budapest. Furthermore 450 handicapped children celebrated Christmas singing their favorite songs with Judit Halász.

In addition to this, employees donated blood as well as organized clothing donation campaigns and raised funds for flood victims.

Budapest Bank, as a good corporate citizen, also supports civil initiatives through its two foundations. The mission of the 'Budapest Bank for Budapest' Foundation is to contribute to the development of the intellectual and scientific life, education and culture of the capital city and to support the protection and the improvement of the natural and architectural treasures of Budapest, the care of historical monuments and the creation of a healthier Budapest. The 'Budapest Bank for Education and Hungarian Financial Culture' Foundation encourages and supports Hungarian financial and economic research, education and culture.





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## **Financial Overview**

Shareholders' Information

Audited Consolidated Financial Statement

## Shareholders' Information \*

During the ten years of its operation Budapest Bank pursued, on the one hand, traditional commercial banking activities and also created a number of new subsidiaries that render specialized financial services. Budapest Bank has exclusive ownership of these companies. Budapest Bank assigns special emphasis to product development and the provision of services to special target markets with suitable products having a significant service and added value content. This is achieved using the technical skills available in Hungary, as well as the wide product range of GE Capital that has proved to be successful all over the world.

#### **Ownership Structure**

As of December 31, 1998 EBRD owned a 32.6% stake, General Electric Capital as the strategic shareholder had a 27.6% equity stake and the Hungarian Government in its capacity as owner of the State Privatization and Holding Ltd had 23.1% of the Bank's shares. Other domestic investors owned 7.3% and foreign investors held 6.5% of the shares. The Bank's own treasury shares represented 2.9% of the total shareholders' equity.

### **Share Capital**

Pursuant to the provisions of the relevant Hungarian laws, the shareholders' capital is broken down as follows:

\* In accordance with International Accounting Standards

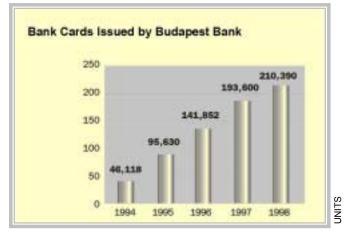
On December 31, 1998 the share capital of Budapest Bank was HUF 19,906,470,000 which consisted of 19,034 preferential shares with a nominal value of HUF 1,000,000 each, 43,952 preferential shares with a nominal value of HUF 10,000 each and 350,680 preferential shares with a nominal value of HUF 1,000 each, as well as 8,227 preferential interest bearing shares with a nominal value of HUF 10,000 each. In accordance with the established international practice, KPMG includes ESOP shares in the aggregate amount of share capital and deducts the existing capital value of repurchased shares. In the past years HUF 579 million worth of shares were repurchased. The Bank allows the purchase of non-voting shares to be held by the company's employees, which represented HUF 16 million of the share capital at the end of 1998.

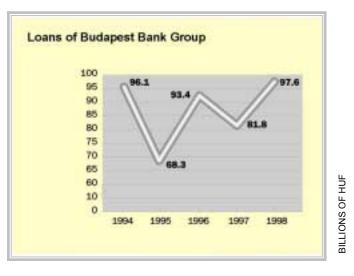
Bank Group					
	1994	1995	1996	1997	<mark>1998</mark>
Sharehold ers' capital	17.1	19.7	<mark>19.4</mark>	19.4	<mark>19.3</mark>
Reserves	(0.8)	4.9	<mark>7.3</mark>	10.3	<mark>10.4</mark>
Total	16.3	24.6	<b>26.7</b>	29.7	<b>29.7</b>

BILLIONS OF HUF

#### Market Positions

The Balance Sheet Total Figure of the Budapest Bank Group was HUF 274 billion at the end of 1998, which marks a 7% increase as compared to the previous year. The Hungarian banking market is characterized by keen competition for customers and, in this situation, Budapest Bank managed to retain the 6<sup>th</sup> place among domestic banks. With the issue of more than 210,000 bank cards, Budapest Bank is the 3<sup>rd</sup> biggest card issuing bank. Budapest Auto Finance Ltd, a subsidiary founded in 1997, became one of the most important players in the auto finance market by the end of 1998, with the various credit lines and leasing products provided for the purchase of new and used cars. Budapest Bank Fleet Services Ltd was also created in October 1997, and the company offers car fleet financing and management schemes (Fleet Leasing).





Budapest Bank Fleet Services became the 2nd largest service provider in this market by the end of 1998. Budapest Fund Management Ltd, another member of the Budapest Bank Group, is a market leader in the management of investment funds. In 1998, assets managed by the company increased by 17%, up to nearly HUF 116 billion.

#### Assets

The 7% growth of total assets and the 16% increase in loan assets achieved by the Bank Group in 1998 were accompanied by an important portfolio restructuring activity, prudent lending and effective risk management. The portfolio risk was significantly reduced and our security position was strengthened.

Our dependence on a small number of large corporations is continuously decreasing. In accordance with our strategy, we strive to attract retail market customers (small businesses and individuals), as well as medium sized companies. There were spectacular results in the retail credit business. In 1998, the consumer credit and the private credit business grew by 2.5 times as compared to the 1997 year end balance.

In addition to intensifying our activities in the corporate and retail markets, we consistently maintained an active placement position on the financial market. We maintained a strong liquidity position. The financial market instruments, including deposits kept at the National Bank of Hungary and various financial institutions as well as the investments in commercial securities represent low-risk assets in our portfolio. Nearly 80% of the total securities portfolio comprised government securities and Euro-bonds issued by the National Bank of Hungary. We maintained and refined our policy of risk management. The collateral evaluation regulations became more conservative, the rating scale of debtors was broadened, allowing a high degree of differentiation of credit risk.

Retail Funding of Buda pest Bank				
· · · · · · · · · · · · · · · · · · ·				
	1995	1996	1997	1998
Securities issued by Buc apest Bank	14.1	12.0	2.5	
Deposits in HUF	10.1	15.8	39.5	59.0
Deposits in foreign curre tcies	17.7	21.0	24.1	31.0
Total	41.8	48.8	66.1	90.0

### **Deposit Liabilities**

Due to the volume of new term deposits made by businesses and individuals, the liabilities of the Bank Group increased by 21% over 1997. The structure did not change significantly in 1998. 75% of the liabilities of the Bank comprised the savings of businesses and individuals. These are fixed deposits with a maturity of up to 1 year. The ratio of domestic and foreign currency deposits is 3 to 1.

	1997	1998
Capital Adequacy Ratio	20.9%	17.5%
CAR to Tier 1 Capital	18.4%	15.4%

#### **Capital Position**

The Bank enjoys a sound capital position. In 1998, the total capital and reserves of the Bank amounted to HUF 29.7 billion. The capital adequacy ratio was 17.5%, which is much higher than the mandatory 8%. The guarantee capital provides a good basis for the safe execution of our planned development projects.

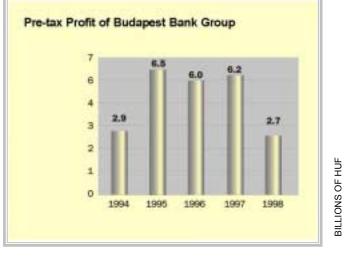
#### Profits

In 1998 the after-tax profit was 12% lower than in 1997.

At the Bank Group level, the consolidated profit decreased more significantly, considering that the business growth achieved by subsidiaries could only produce a moderate profit increasing effect at this stage.

The reduction of interest margins, which was a consequence of the decrease in interest rates, had an unfavourable effect on the net interest differential. However, in spite of these negative market trends, we were able to improve our net interest contribution. The reduction of interest margins in the large corporate banking market, which is generally more sensitive to interest rates, was effectively offset by the portfolio growth achieved in the more profitable small and medium sized business area.

As a result of the transformation of the price structure of our products and the increase of the sales volume, our fee income grew significantly in comparison to the previous year. The increase in the payment turnover, the



introduction of products generating other fee income and the increase in the net assets of the funds managed by Budapest Fund Management Ltd also contributed to this result.

#### **Operating Expenses**

In 1998, the operating expenses of the Bank Group grew to HUF 23.2 billion. The increase is largely attributable to the infrastructure development projects of the Bank Group. The Bank underwent a massive reorganization process. Retail and corporate banking divisions with professional marketing teams were set up, the marketing structure was reorganized, quality methods were applied in a wide range of areas in order to improve the processes.

The branch modernization and information technology projects that are currently under way are envisaged to achieve the maximum level of customer satisfaction.

In 1998, a significant number of branches were modernized, including the introduction of a more customeroriented approach and the improvement of efficiency. We successfully completed our preparation for the year 2000. In 1998 a significant part of the operating costs comprised the costs of high-priority projects, staff costs and depreciation.

### Dividend

Based on the earnings in 1998, the Bank paid dividends amounting to 10% of the nominal value of ordinary shares and interest bearing shares and 8% of the nominal value of preference shares. The aggregate amount of dividends paid pursuant to the resolution of the Annual General Meeting was HUF 1.9 billion.

**Audited Consolidated** 

**Financial Statements** 



## Independent Auditor's Report

### To the Shareholders of Budapest Bank Ltd

We have audited the accompanying consolidated balance sheet of Budapest Bank Ltd ('the Bank') and its subsidiaries as at December 31, 1998 and the consolidated statements of profit and loss, cash flows and changes in shareholders' equity for the year then ended (collectively 'the consolidated financial statements').

The consolidated financial statements are the responsibility of management. Our responsibility is to express an opinion on these consolidated financial statements based on our audit.

We conducted our audit in accordance with International Standards on Auditing. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements.

An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion. In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Bank and its subsidiaries as at December 31, 1998 and the result of its operations and cash flows for the year then ended in accordance with International Accounting Standards.

April 14, 1999.

Stephen B. M. Young

Partner, KPMG Hungária

Budapest Bank Ltd and Subsidiaries Consolidated Financial Statements, December 31, 1998

	Note	1998	1997
	Note	1550	1557
Interest income		34,463	30,335
Interest expense		(18,040)	(16,078)
Net interest income	4	16,423	14,257
Other income, net of expenses	5	10,549	15,245
Operating income		26,972	29,502
Operating expenses	6	(23,171)	(20,451)
Net operating income before credit and invest nent losses		3,801	9,051
Provision for credit and investment losses	7	(1,098)	(2,819)
Profit before taxation		2,703	6,232
Taxation	8	(794)	(802)
Net profit after taxation		1,909	5,430

See accompanying notes to consolidated financial statements.

	Note	1998	1997
Assets			
Cash		7,276	9,479
Deposits with the National Bank of Hungar	9	57,082	73,660
Deposits with other banks	10	33,373	26,776
Loans and advances	11	97,587	81,846
Prepayments and accrued interest receival le		4,939	6,190
Trading securities	12	18,114	17,005
Investment securities	13	22,326	15,984
Other assets		9,478	5,261
Premises and equipment	14	24,283	19,963
Total Assets		274,458	256,164
Liabilities			
Deposits and other customer accounts	15	208,490	175,628
Borrowings from the National Bank of Hungary	16	8,406	11,114
Deposits from other banks	17	7,747	14,916
Other government borrowings	18	676	3,173
Accruals and accrued interest payable		2,697	4,005
Other creditors	19	10,570	10,906
Provision for guarantees and other off bala ice sheet risks	7	2,298	2,855
	-	240,884	222,597
Subordinated debt	20	3,861	3,861
Total Liabilities		244,745	226,458
Shareholders' Funds			
Share capital	21	19,343	19,379
Legal reserves		4,891	5,150
Retained earnings		5,479	5,177
		29,713	29,706
Total Liabilities and Shareholders' Fund 3		274,458	256,164
Commitments and contingent liabilities	22		

See accompanying notes to consolidated financial statements.

MILLIONS OF HUF

### BUDAPEST BANK LTD AND SUBSIDIARIES Consolidated Statement of Cash Flows for the year ended December 31, 1998

1998 1997
n)/Provided by Operating Acti vities
2,703 5,430
nine net cash provided by opera ting activities:
3,151 2,326
for loss on investments (553) (1,163)
rovision on trading securities 91 (201)
for loans and other assets (1,897) (13,921)
rovision for off balance sheet it ms (557) 1,339
terest – (1,006)
d income and other assets and accrued (6,547) 2,368 bilities
(794) (802)
ces (13,934) 640
awals 25,693 38,874
ng portfolio (1,200) (3,865)
6,156 30,019
0,150

MILLIONS OF HUF

(Continued)	1998	1997
Cash Flows (Used in)/Provided by Financing Acti rities		
Treasury Shares	36	(59)
Dividend paid	_	(2,308)
Net decrease in refinancing and other government b( rrowings	(5,205)	(6,074)
Repayment of bonds issued	_	(9,575)
	(5,169)	(18,016)
Cash Flows (Used in)/Provided by Investing Activities		
Net non liquid bank deposits	(5,603)	(2,642)
Net sale/purchase of investment securities	(5,789)	13,846
Net purchase of premises and equipment	(7,471)	(2,811)
	(18,863)	8,393
Net increase in cash and cash equivalents	(17,876)	20,396
Cash and cash equivalents at beginning of year	82,234	61,838
Cash and cash equivalents at year end	64,358	82,234
Cash	7,276	9,479
Liquid deposits with the National Bank of Hungary	57,082	72,755
Cash and cash equivalents at year end	64,358	82,234

See accompanying notes to consolidated financial statements.

	Share Capital		Legal Reserves		Retained earnings
		General Reserve	General Risk Reserve	Foreign Exchange Risk Reserve	
Balance at January 1, 1998	19,379	2,967	1,769	414	5,177
Treasury shares	(36)				30
Other	_	_			42
Transfer from General Risk Reserve	_	_	(26)	_	26
Transfer from Foreig I Exchange					
Risk Reserve	_	_	-	(233)	233
Net profit for the yea	_	_	_	_	1,909
Proposed Dividend	_	_	_	_	(1,938)
Balance at December 31, 1998	19,343	2,967	1,743	181	5,479

See accompanying notes to consolidated financial statements.

# 1. General information

Budapest Bank Ltd ('Budapest Bank' or 'the Bank') was formed in 1987 as a joint venture between the State, stateowned enterprises and co-operatives when the two-tier banking system was created in Hungary. At that time a proportion of the customers and business of the National Bank of Hungary (the 'NBH') were transferred to the Bank, together with the associated assets, liabilities, rights and obligations.

Following the privatization of the Bank in December 1995, the principal shareholders are the European Bank for Reconstruction and Development 32.6%, General Electric Capital Services 27.6% and the Hungarian State (first: Ministry of Finance, now the State Privatization and Holding Company) 23.1%. The remaining shares (16.7%) are owned by other shareholders.

These consolidated financial statements have been prepared in accordance with International Accounting Standards and under the historical cost convention. The Bank and its subsidiaries maintain their official accounting records and prepare their financial statements in accordance with the relevant Hungarian accounting regulations. The accompanying consolidated financial statements reflect certain adjustments not recorded in the local statutory records. All inter-company balances have been eliminated.

Certain items in the 1997 financial statements have been reclassified to conform with 1998 presentation.

# 2. Summary of significant accounting policies

## (a) Principles of consolidation

The accounts have been consolidated in accordance with International Accounting Standard 27. They include the accounts of Budapest Bank and its subsidiaries except those subsidiaries where control is intended to be temporary because the subsidiary is acquired and held exclusively with a view to its subsequent disposal in the near future. Subsidiary companies included in these consolidated accounts are shown in note 2 (d).

Control is presumed to exist when more than one half of a subsidiary's voting power is controlled by the parent company; or the parent company is able to govern the financial and operating policies of a subsidiary; or control the removal or appointment of the management or Board of Directors of a subsidiary.

### (b) Fair value

The carrying values of financial assets and liabilities are substantially equivalent to their fair values and transactions have been effected at market rates, unless otherwise disclosed.

## (c) Derivatives

Derivative products include options, spot and forward foreign exchange contracts. The scale and size of the trading transactions are not significant compared to the hedging transactions. Non-trading derivatives hedge one or more characteristics of the Bank's risk on a deposit, loan or security to meet the Bank's funding or investing strategies.

## (d) Consolidated subsidiary companies

The Bank directly or through its subsidiaries, owns controlling interests in the following entities all of which are incorporated in Hungary, except Pater Bank which is incorporated in Romania.

Company	O <sup>,</sup> /nership %	O' /nership %	Business activity
	1998	1997	
Pater Credit Bank Ltd.	99.9%	99.9%	Banking
Budapest Ingatlanhaszn )sító Rt.	100%	100%	Non banking services
Budapest Értékpapír Rt.	100%	100%	Brokerage
Budapest Lízing Rt.	100%	100%	Leasing
Budapest Autófinanszírc zási Rt.	100%	100%	Car leasing
Budapest Alapkezelô Rt	100%	100%	Investment fund manager
2B Kft.	100%	100%	Trading company
Budapest Bank Autóparl kezelô Rt.	100%	100%	Fleet leasing
Budapest Pénztárszolgá tató Rt.	100%	100%	Pension fund manager

## BUDAPEST BANK LTD AND SUBSIDIARIES Notes to Consolidated Financial Statements at December 31, 1998

## (e) Investment securities

Long-term investments are accounted for at cost less any provision for permanent impairment in value. Investments consist of minority shareholdings in Hungarian companies and government bonds.

## (f) Trading securities

Trading securities include corporate bonds, government stock and investment units. These securities are not intended to be held to maturity and are carried at the lower of cost or market value.

#### (g) Loan losses

Loans and advances are stated net of loan loss provisions. Specific provision is made against loans and advances which are considered to be bad or doubtful.

#### (h) Premises and equipment

Premises and equipment are stated at cost less accumulated depreciation calculated on a straight-line basis over the estimated useful lives of the assets.

The depreciation rates used are as follows:

Buildings	2% or 6%
Furniture, fittings and equir ment	14.5% or 33%
Vehicles	20%

## (i) Intangible assets

Intangible assets, which are included in other assets, are stated at cost less accumulated amortization calculated on a straight-line basis at 15% to 16% per year.

### (j) Foreign currency translation

Foreign currency transactions are recorded in Forints at rates of exchange ruling at the value dates of the transactions. Assets and liabilities denominated in foreign currencies are translated at the rates of exchange ruling at the balance sheet date. The resulting gains or losses are included in the profit and loss account.

BUDAPEST BANK LTD AND SUBSIDIARIES Notes to Consolidated Financial Statements at December 31, 1998

#### (k) Legal Reserves

# Foreign Exchange Risk Reserve

**General Reserve** 

In accordance with Section 75 of Hungarian Act No. CXII of 1996, a General Reserve equal to 10% of net income after tax, as calculated under Hungarian accounting and banking rules is required to be made. Increases in the General Reserve are treated as appropriations from retained earnings, under Hungarian accounting and banking rules and thus are not charged against income. The balance of the General Reserve was HUF 2,967 million as at December 31, 1998 and 1997. During the year the Bank obtained permission from the State Money and Capital Market Supervision ('Állami Pénz- és Tôkepiaci Felügyelet') not to further increase the reserve due to the Bank's satisfactory capital adequacy ratio.

#### **General Risk Reserve**

Under Section 87 of Hungarian Act No. CXII, a General Risk Reserve of 1.25% of the risk-weighted assets, as calculated under Hungarian accounting and banking rules must be set up over a period of up to 3 years from December 31, 1997. However, the full amount has been set aside as at December 31, 1998. Under Hungarian Law the amount of the General Risk Reserve is charged to the Profit and Loss Account and is a tax-deductible expense. This amount has been reversed from the Profit and Loss Account in these accounts and treated as an appropriation of retained earnings. As at December 31, 1998 the Bank

carried a General Risk Reserve of HUF 1,743 million (1997:

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1,769 million).

Under Section 13.7 of Government Decree No. 198/1996 a Foreign Exchange Risk Reserve must be set aside which is calculated based on the net open foreign currency position

calculated based on the net open foreign currency position of the Bank as at the year end. As at December 31, 1998 the Foreign Exchange Risk Reserve amounted to HUF 33 million (1997: 414 million).

## Foreign Exchange Loss Reserve

Under Section 13.8 of Government Decree No. 198/1996 a Foreign Exchange Loss Reserve must be set up based on the exchange difference, calculated for all foreign exchange assets and liabilities of the Bank resulting in exchange gain.

As at December 31, 1998 the Bank provided for the possible future loss of these unrealized gains HUF 148 million (1997: nil).

## 3. Risk management policies

Budapest Bank's policies for managing interest rate, credit, foreign exchange and liquidity risk are reviewed regularly by the Asset and Liability Committee (ALCO). The policies can be summarized as follows:

## Interest rate risk

Gaps in the value of assets and liabilities that mature or reprice in a given period generate interest rate risk. In managing the Bank's repricing structure, the ALCO considers macro and micro economic forecasts and the anticipated trends in interest rates.

#### Liquidity risk

The objective of prudential liquidity management is to ensure that the Bank has the ability to generate sufficient funds to meet all cash outflow obligations as they fall due. In managing its liquidity the Bank takes into account various legal requirements and limitations and the need to maintain market confidence. Limits are set accordingly and the liquidity situation is reviewed continuously by senior management.

### Foreign exchange rate risk

Foreign exchange risk arises when a mismatch arises in the assets and liabilities denominated in foreign currencies. The Bank ensures that the foreign currency position, as far as practical, is minimized.

#### Credit risk

Credit risk is the risk of financial loss occurring as a result of default by a borrower or counterparty on their contractual obligation with the Bank. The Bank reviews the creditworthiness of customers applying for loans and establishes credit limits on the basis of the risk assessment. Customers are monitored quarterly and limits are adjusted if necessary. The limits also take into account various collateral types. Organizational units and committees independent from business units perform customer's qualification and limit reviews as well as quarterly portfolio review and provisioning.

4. Net interest income				
	1	9: 8	19	97
	Income	Expense	Income	Expense
Corporations and consumers	15,618	(13,802)	11,757	(11,269)
Other financial institutions	9,205	(2,191)	2,755	(1,385)
National Bank of Hungary	9,640	(2,047)	15,823	(3,424)
	34,463	(18,040)	30,335	(16,078)

5. Other income / expenses net						
	1998			1997		
	Income	Expenses	Net	Income	Expenses	Net
Portfolio investm ints	340	(205)	135	1,329	(1,486)	(157)
Foreign exchang : trading	2,242	(102)	2,140	3,075	(515)	2,560
Fees and commi sions	7,208	(1,903)	5,305	6,504	(1,322)	5,182
Income / (expenses) on	,	3	,		(122)	(122)
disposals of investment						
Other	11,333	(8,364)	2,969	13,092	(5,310)	7,782
	21,123	10,574	10,549	24,000	(8,755)	15,245

6. Operating expenses		
Operating expenses comprise the following:	1998	1997
Staff	9,891	8,585
Office administration and related expenses	9,471	8,636
Non-recoverable VAT and other taxation Deprecation	<u>658</u> 3,151	904 2,326
	23,171	20,451

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Movements in provisions were as follows:								
				1998				1997
	Loans	Trade Debtor	Investment	Securities	Interbank	Off-B/S items	Total	
Balance at the begin ling of the year	4,728	983	565	0	89	2,855	9,220	23,166
Amounts written off r et of recovery	(574)		(621)			(206)	(1,401)	(2,071)
Provision released on assets sold	(1,420)	(2)	(11)			(1,076)	(2,509)	(14,694)
Provision charge/(rel :ase)	187	105	79	91	(89)	725	1,098	2,819
Balance at year enc	2,921	1,086	12	91	0	2,298	6,408	9,220

#### 8. Taxation

The taxation charge for the year is based on the profit for the year according to the statutory accounts of individual companies within the group, adjusted in accordance with relevant taxation regulations. The tax rate, in Hungary for the year ended December 31, 1998 amounted to 18% (1997: 18%). No major differences exist between the tax and accounting basis and accordingly no allowance has been made in these accounts for certain timing differences which may reduce taxable profits in the future. Legal reserves as noted in Note 2 (k) are considered to be permanent differences, which will not reverse in subsequent periods

9. Deposits with National Bank of Hungary (NBH)		
Deposits with NBH consist of:	1998	1997
Restricted cash balance	<sup>,</sup> 2,898	9117
Short-term deposit with NBH	4,184 <sup>د</sup>	63,638
Long-term deposit with NBH	_	905
	<b>! 7,082</b>	7'3,660

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Regulations of the National Bank of Hungary require that banks maintain a specified level of monetary reserves in support of certain deposit balances. These reserves are maintained both in the form of cash and interest bearing deposits with the National Bank of Hungary and are not available for investment purposes.

#### 10. Deposit with other banks

The amount of HUF 33,373 million primarily matures within one year.

	1998	1997
Advances to customers	1( 0,508	{i6,574
Less: provisions	( 2,921)	(4,728)
	\$ 7,587	<b>&amp;1,846</b>
Loan concentration by industrial sectors is as follows:		
	1998	1997
Sector	%	%
Infrastructure	31	42
Manufacturing industry	30	29
Agriculture	14	15
Energy, mining and construction	7	14
Other	6	_
Consumer finance	12	_
	100	100
Loans outstanding mature as follow :		
Term to maturity	1998	1997
Within 1 year	€ 0,022	<b>(</b> ;8,836
2-5 years	: 4,329	2:3,729
Over 5 years	6,157	4,009
	1( 0,508	<b>₿6,574</b>
Loans provided to:		
	1998	1997
The management	203	156
The member of the Board of Directors	-	2
The members of the Supervisory Boar 1	9	-
	212	158

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12. Trading securities		
	1998	1997
Cost:		
Corporate shares	17	58
Corporate bonds	834	948
State bonds	8	20
NBH Eurobonds	<sup>,</sup> 1,131	<sup>-</sup> 0,273
FX Bonds	1,095	2,393
NBH Bonds	_	1,312
Discount treasury bills	3,776	584
Investment units	1,207	1,034
Other securities	137	383
	<sup>^</sup> 8,205	<sup>-</sup> 7,005
Less: provisions		
Corporate shares	10	_
FX Bonds	66	_
Discount treasury bills	4	
Other securities	11	_
	(91)	0
Net book value	ŕ 8,114	17,005

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The market value of trading securities closely approximates the carrying value of the securities.

13. Investment securities				
		1998		1997
	Investment	Provision	Net book	Net book
	at cost	for losses	value	value
Government Securities	21,161		21,161	14,730
Other investments	1,177	(12)	1,165	1,254
Other investments				
O	22,338	(12)	22,326	15,984
Government Securities mature as fol ows:		4000		1007
4000		1998		1997
1998		-		97
1999		1,470		975
2000		1,666		1,579
2001		1,619		245
2013		8,049		7,963
2014		8,357		3,871
		21,161		14,730
	_			
The market value of investment securities closely approx	kimates the carry	<mark>ring value of the</mark>	securities.	
Dther investments consists shares in as sociates as follows:				
		1998		1997
Aranypénz Rt.		10		10
Értéktár Kft.		5		5
Kulturinvest Bt.		9		9
Nemzetközi Bankárképző Központ Rt		29		29
Rent-Oil Kft.		117		117
Szuper Rádió Rt.		13		_
Other		_		783
		183		953

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	Land and buildings	Equipment	Construction in progress	Total
Cost				
Opening at January1, 1998	13,052	9,839	1,190	24,081
Additions	1,309	7,011	5,930	14,250
Disposals	(308)	(1,700)	(5,816)	(7,824)
Closing at December 31, 1998	14,053	15,150	1,304	30,507
Depreciation				
Opening at January 1, 1998	399	3,719	_	4,118
Additions	285	2,866	_	3,151
Disposals	(31)	(1,014)	-	(1,045)
Closing at December 31, 1998	653	5,571	_	6,224
Net book value at December 31, 1 398	13,400	9,579	1,304	24,283
Net book value at December 31, 1 397	12,653	6,120	1,190	19,963

1	1997
10 ?,275	92:,546
10	83,082
20 },490	175,628
	10 ?,275 10

Customer deposits primarily mature within one year.

16. Borrowings from the National Bar k of Hungary		
	1	1997
Long-term borrowings	78	92
Refinancing credits	6 592	8,550
World Bank refinancing loans from NBH	1 736	2,472
	8 406	11,114

Refinancing credits mature from 1999 through 2012 and bear interest at rates ranging from 3% to 24% (1997: 3% to 24%) depending on the currency.

## 17. Deposits from other banks

The balance of HUF 7,747 million (1997: 14,916 million) consists of HUF 6,823 million (1997: 13,397 million) maturing within one year and HUF 924 million (1997: 1,519 million) maturing after more than one year.

#### 18. Other government borrowings

Other government borrowings consist of amounts payable to the State for advances to customers on behalf of the State, for which the Bank is at risk should the customer default. Accordingly, these loans have been recorded as assets and are included in Loans and Advances, with an equal corresponding liability.

## 19. Other creditors

This balance contains dividends payable of HUF 1,938 million (1997: 2,308 million).

## 20. Subordinated debt

On December 20, 1994 the Bank issued to the State subordinated bonds in the amount of HUF 3,861 million maturing in 2014. The bonds bear interest at the rate equal to the average interest rate on discount treasury bills in the last 6 month period to the interest payment due date (at year end: 17.2%). This debt is subordinated to all other liabilities.

21. Share capital					
Authorised and issued					
		1998			1997
Par value (in HUF)	1000	10,000	1,000,000		
		Number		Total	Total
Ordinary shares		43,952	19,034	19,474	19,474
Employee shares				16	28
Non voting shares:					
Preference shares					
Cumulative		8,227		82	82
Non cumulative	105,200	24,548		350	350
Treasury shares	(5,252)	(6,652)	(507)	(579)	(555)
	99,948	70,075	18,527	19,343	19,379

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#### 22. Contingent liabilities and commitments

**a)** In the normal course of business the Bank enters into commitments for forward exchange contracts, guarantees, provision of credit and other engagements.

These instruments involve various degrees and type of credit, interest rate, foreign exchange and liquidity risk.

Off Balance Sheet Items	1998	1997
Commitments and contingent lightlitics	1990	1997
Commitments and contingent liabilities		
Guarantees of indebtedness	12,212	14,975
Letters of credit	2,725	840
Unused overdraft facilities / Nondisbursed approve loans	30,763	35,014
Options	3088	806
Other commitments	29,127	3,114
	77,915	54,749
Forward transactions		
Forward - Securities	11,431	14,699
Forward – FX (notional, payable side)	_	1,550
	11,431	16,249
Spot transaction		
Spot FX transactions (notional, payable side)	2,045	4,218
Total Off Balance Sheet Items	91,391	75,216

b) Various legal claims exist against the Bank, all of which arise from the ordinary course of business. Management has reviewed all claims and have provided for anticipated losses, where loss is considered likely to occur.
Management believes that, for the substantial majority of the claims on the Bank, either no loss will be incurred by

the Bank or, if a loss is incurred, that the loss will be covered by the indemnification provisions of the Budapest Bank Share Purchase Agreement between GE Capital, EBRD and the Hungarian Government, dated December 15, 1995.

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23. Foreign exchange exposure		
The Bank's assets and liabilities,		
denominated in foreign currencies, are as follov s:		
	1998	1997
Assets		
Cash and deposits with the National Bank of Hi ngary	4,291	10,831
Customer loans and interbank	42,077	30,746
Trading securities	13,300	13,002
Other	1,956	1,316
	61,624	55,895
Liabilities		
Deposits	56,808	47,763
Interbank	3,899	12,596
Other	80	_
	60,787	60,359
Net foreign currency exposure, long / (short	837	(4,464)

Foreign currency assets and liabilities are mostly denominated in USD and DEM.